

Arizona Independent Scheduling Administrator Association
Statement of Financial Position
December 31, 2003

Assets

Current Assets

Cash	\$ 86,104.44
Accounts Receivable	9,952.00
Prepaid Insurance	9,316.46
Other Prepaid Expenses	<u>638.00</u>
Total Current Assets	106,010.90

Fixed Assets

Furniture and Equipment	13,830.07
Accumulated Depreciation	<u>(9,879.57)</u>
Total Fixed Assets	<u>3,950.50</u>

Total Assets	<u><u>109,961.40</u></u>
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Liabilities

Current Liabilities

Accounts Payable	1,108.24
Refundable Advances	3,675.00
Payroll Liabilities	<u>27,838.62</u>
Total Current Liabilities	32,621.86

Long-Term Liabilities

Capital Loans	<u>597,139.30</u>
Total Long-Term Liabilities	<u>597,139.30</u>

Total Liabilities	629,761.16
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Net Assets

Unrestricted	<u>(519,799.76)</u>
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Total Net Assets	<u>(519,799.76)</u>
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Total Liabilities and Net Assets	<u><u>\$ 109,961.40</u></u>
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See accompanying notes and accountant's report

Arizona Independent Scheduling Administrator Association
Statement of Activities - Actual & Budget
For The Quarter Ended December 31, 2003

	<u>Tariff</u> <u>Activities</u>	<u>Support</u> <u>Services</u>	<u>Total</u>	<u>Budget</u>	<u>\$ Over</u> <u>(Under)</u> <u>Budget</u>	<u>% of</u> <u>Budget</u>
Unrestricted Net Assets						
Revenues & Support:						
Membership Dues			\$ 2,142.36	\$ -	\$ 2,142.36	0.0%
Tariff Income			<u>22,431.75</u>	<u>10,240.00</u>	<u>12,191.75</u>	219.1%
Total Unrestricted Revenues & Support			<u>\$ 24,574.11</u>	<u>\$ 10,240.00</u>	<u>\$ 14,334.11</u>	240.0%
Expenses:						
Dues & Subscriptions	\$ 14.70	\$ 132.30	\$ 147.00	\$ 150.00	\$ (3.00)	98.0%
Insurance	3,324.48	4,738.67	8,063.15	-	8,063.15	0.0%
Office Expenses & Supplies	125.44	1,128.92	1,254.36	630.00	624.36	199.1%
Payroll & Employee Benefits	2,572.74	23,154.70	25,727.44	25,920.00	(192.56)	99.3%
Accrued Payroll Allowance	256.19	2,305.67	2,561.86	-	2,561.86	0.0%
Postage & Delivery	24.42	219.74	244.16	450.00	(205.84)	54.3%
Printing & Reproduction	8.65	77.85	86.50	210.00	(123.50)	41.2%
Professional Fees	-	1,392.75	1,392.75	2,760.00	(1,367.25)	50.5%
Rent	95.70	861.30	957.00	957.00	-	100.0%
Telephone	38.86	349.73	388.59	300.00	88.59	129.5%
Travel & Entertainment	9.93	89.41	99.34	300.00	(200.66)	33.1%
Depreciation	65.77	591.97	657.74	660.00	(2.26)	99.7%
Interest Expense	22.75	204.70	227.45	-	227.45	0.0%
Capital Loan Repayments	-	-	-	-	-	0.0%
Other Expenses	-	-	-	-	-	0.0%
Total Unrestricted Expenses	<u>\$ 6,559.63</u>	<u>\$ 35,247.71</u>	<u>\$ 41,807.34</u>	<u>\$ 32,337.00</u>	<u>\$ 9,470.34</u>	129.3%
Increase (Decrease) in Unrestricted Net Assets			<u>\$ (17,233.23)</u>	<u>\$ (22,097.00)</u>	<u>\$ 4,863.77</u>	78.0%
Net Assets at Beginning of Period			<u>\$ (502,566.53)</u>			
Net Assets at End of Period			<u>\$ (519,799.76)</u>			

See accompanying notes and accountant's report

Arizona Independent Scheduling Administrator Association
Statement of Activities - Actual & Budget
For Twelve Months Ended December 31, 2003

	<u>Tariff</u> <u>Activities</u>	<u>Support</u> <u>Services</u>	<u>Total</u>	<u>Budget</u>	<u>\$ Over</u> <u>(Under)</u> <u>Budget</u>	<u>% of</u> <u>Budget</u>
Unrestricted Net Assets						
Revenues & Support:						
Membership Dues			\$ 6,000.00	\$ 5,760.00	\$ 240.00	104.2%
Tariff Income			<u>329,282.34</u>	<u>383,073.31</u>	<u>(53,790.97)</u>	86.0%
Total Unrestricted Revenues & Support			<u>\$ 335,282.34</u>	<u>\$ 388,833.31</u>	<u>\$ (53,550.97)</u>	86.2%
Expenses:						
Dues & Subscriptions	\$ 53.50	\$ 481.50	\$ 535.00	\$ 749.00	\$ (214.00)	71.4%
Insurance	12,006.32	22,325.56	34,331.88	38,004.61	(3,672.73)	90.3%
Office Expenses & Supplies	1,096.27	4,442.11	5,538.38	4,769.00	769.38	116.1%
Payroll & Employee Benefits	46,407.95	98,853.18	145,261.13	145,198.40	62.73	100.0%
Accrued Payroll Allowance	4,247.75	9,144.40	13,392.15	-	13,392.15	0.0%
Postage & Delivery	411.67	1,178.82	1,590.49	1,690.00	(99.51)	94.1%
Printing & Reproduction	135.15	340.58	475.73	960.00	(484.27)	49.6%
Professional Fees	4,794.47	18,541.47	23,335.94	25,446.00	(2,110.06)	91.7%
Rent	3,277.53	5,690.47	8,968.00	9,996.00	(1,028.00)	89.7%
Telephone	812.72	1,781.35	2,594.07	3,216.00	(621.93)	80.7%
Travel & Entertainment	150.61	1,214.89	1,365.50	5,025.00	(3,659.50)	27.2%
Depreciation	707.11	1,923.97	2,631.08	2,640.00	(8.92)	99.7%
Interest Expense	2,102.66	3,167.53	5,270.19	4,990.00	280.19	105.6%
Capital Loan Repayments	25,466.88	32,743.12	58,210.00	189,960.00	(131,750.00)	30.6%
Other Expenses				<u>14,882.85</u>	<u>(14,882.85)</u>	0.0%
Total Unrestricted Expenses			<u>\$ 101,670.59</u>	<u>\$ 201,828.95</u>	<u>\$ (144,027.32)</u>	67.8%
Increase (Decrease) in Unrestricted Net Assets			<u>\$ 31,782.80</u>	<u>\$ (58,693.55)</u>	<u>\$ 90,476.35</u>	-54.2%
Net Assets at Beginning of Period						<u>\$ (551,582.56)</u>
Net Assets at End of Period						<u>\$ (519,799.76)</u>

See accompanying notes and accountant's report

Arizona Independent Scheduling Administrator Association
Statement of Cash Flows
For The Quarter and Twelve Months Ended December 31, 2003

	<u>Quarter</u>	<u>Year to Date</u>
Cash Flows From Operating Activities		
Increase (Decrease) in Net Assets	\$ (17,233.23)	\$ 31,782.80
Add (Deduct) Items Not Affecting Cash		
Depreciation Expense	657.74	2,631.08
Decrease (Increase) in Accounts Receivable	(9,419.41)	52,669.89
Decrease (Increase) in Prepaid Expenses	8,063.15	987.23
Increase (Decrease) in Accounts Payable	(1,731.23)	(1,112.47)
Increase (Decrease) in Insurance Payable	(3,165.83)	(4,043.02)
Increase (Decrease) in Unearned Membership Dues	(1,892.36)	(1,250.00)
Increase (Decrease) in Payroll Liabilities	<u>2,561.86</u>	<u>3,874.12</u>
Net Cash Provided By Operating Activities	<u>(22,159.31)</u>	<u>85,539.63</u>
 Cash Flows From Investing Activities		
Purchase of Fixed Assets	<u>-</u>	<u>(600.36)</u>
Net Cash Provided (Used) By Investing Activities	<u>-</u>	<u>(600.36)</u>
 Cash Flows From Financing Activities		
Principal Payments on Capital Loans	<u>-</u>	<u>(131,767.13)</u>
Net Cash Provided (Used) By Financing Activities	<u>-</u>	<u>(131,767.13)</u>
 Net Increase (Decrease) in Cash	<u>(22,159.31)</u>	<u>(46,827.86)</u>
 Cash At Beginning Of Period	<u>108,263.75</u>	<u>132,932.30</u>
 Cash At End Of Period	<u>\$ 86,104.44</u>	<u>\$ 86,104.44</u>
 Supplemental Disclosure of Cash Flow Information:		
Cash paid for interest on loans	<u>\$ 227.45</u>	<u>\$ 5,270.19</u>

See accompanying notes and accountant's report

Arizona Independent Scheduling Administrator Association
Notes To The Financial Statements
December 31, 2003

Note A - Nature of Activities and Significant Accounting Policies

Nature of Activities

The Arizona Independent Scheduling Administrator Association (the Association) is a non-profit Arizona Corporation formed in September 1998 to act as an independent electric transmission scheduling administrator. The purpose of the Association is to facilitate open, non-discriminatory transmission access to support implementation of retail electric competition in the State of Arizona.

The Association is funded through dues and contributions from its members, and revenues received from Arizona electric utilities based on a Federal Energy Regulatory Commission (FERC) tariff enacted in 2001. The tariff specifies that a designated portion of the revenues be used by the Association for payment of operating expenses and a designated portion be used for repayment of capital loans.

The board of directors of the Association includes representatives from Arizona electric utilities and other interested parties. Accounts receivable of \$9,441.80 from the represented or affiliate companies of these board members as of December 31, 2003, and revenues and support of \$21,844.85 and \$322,479.86 for the quarter and twelve months then ended, respectively, are included in the accompanying financial statements.

The Association was incorporated as an organization whose time frame is limited by the articles of incorporation and by provisions in the by-laws. Consequently, agreements between the Association and the participating utilities include winding-up provisions. These provisions specify repayments on capital loans and other debts will be waived if the Association terminates operations or the participating utilities withdraw from agreements with the Association. Additionally, the participating utilities are obligated to pay any remaining operating costs committed to before termination and costs that could not reasonably be avoided after the effective date of termination.

Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

Financial Statement Presentation

The financial statements of the Association have been prepared on the accrual basis of accounting. The Association reports information regarding its financial position and activities based upon donor-imposed restrictions via three classes of net assets: unrestricted net assets, temporarily restricted net assets, and permanently restricted net assets. Since the Association does not have any restrictions imposed by donors on its net assets, the accompanying financial statements only present unrestricted net assets.

Functional Allocation of Expenses

The Association uses two functional categories to allocate its expenses. Activities authorized by a FERC tariff relating to monitoring transmission access are classified as tariff activities on the accompanying statement of activities – actual and budget. Expenses that provide administrative and general support for these tariff activities are classified as support services.

Income Taxes

The Association is a not-for-profit organization that is exempt from income taxes under section 501(c)(6) of the Internal Revenue Code.

Accounts Receivable

Accounts receivable are considered by management to be fully collectible and accordingly no allowance for doubtful accounts is considered necessary.

Furniture and Equipment

Purchased furniture and equipment are capitalized at cost. The Association capitalizes all property and equipment acquisitions over \$500 with an estimated useful life greater than one year. Furniture and equipment are depreciated using a methodology substantially consistent with the straight-line method.

Sick and Vacation Accrual

Sick and vacation amounts that employees have accrued while working for the Association are included in accrued payroll allowances and payroll liabilities in the accompanying financial statements.

Cash

The Association maintains its cash in a bank account that is insured up to \$100,000 by the Federal Deposit Insurance Corporation. At times during the year, the Association had deposits in the bank in excess of the federally insured limit. The Association has never experienced any loss on such accounts.

Note B - Capital Loans

Five electric utilities loaned amounts as evidenced by promissory notes to finance the start-up activities of the Association. Two utilities have forgiven their loans to the Association.

Another utility has agreed to not seek collection on their capital loan unless the utility executes a transmission provider agreement with the Association and becomes subject to the applicable FERC tariff. The FERC tariff would enable the Association to collect from the utility the funds necessary to make payments on the capital loan. Management considers it unlikely that the Association will become obligated to repay any of this loan amount totaling \$597,139.30 (principal and interest), which is included in the accompanying statement of financial position.

The Association collected funds from two other utilities in accordance with a FERC tariff for the purpose of repaying their capital loans. Two different methods were used for the billing and financial reporting of the capital loan for one of the utilities. The differing methods resulted in the Association billing the utility a larger amount for their capital loan and then repaying the same larger amount (principal and interest) to the utility in the following month. Since the utility's capital loan liability was completely repaid for financial reporting purposes in March 2003, the amounts paid in excess of the liability and associated interest are shown as capital loan repayments on the accompanying statements of activities.

Note C - Refundable Advances

Member utilities advanced funds to the Association to help pay for ongoing expenses. The remaining balance as shown in the accompanying financial statements will be repaid when transmission provider agreements are signed by the remaining member utilities.

Note D – Line of Credit

The Association has a \$25,000 line of credit with interest payable at 6.8%. There was no outstanding balance at December 31, 2003.

Note E – Tariff Income

The Association receives monthly revenues from certain transmission providers in accordance with a FERC tariff. Other Arizona utilities have chosen to support the Association using the same methodology used in the FERC tariff, even though they are not subject to the FERC tariff. Both the revenues required by FERC and those revenues not required are included in tariff income for the quarter and twelve months ended December 31, 2003 as noted below.

FERC Tariff	Current Quarter (\$)	Year-to- Date (\$)
Subject to	20,217.50	312,894.86
Not Subject to	2,214.25	16,387.48
Total	22,431.75	329,282.34

Note F - Retirement Plan

The Association funds Simplified Employee Pension – Individual Retirement Accounts (SEP IRA's) for its employees. Contributions by the Association to SEP IRA's totaled \$4,743.36 and \$20,429.74 for the quarter and twelve months ended December 31, 2003, respectively. The contributions are included in payroll & employee benefits in the accompanying financial statements.

Note G – Concentration of Revenue Sources

Most of the Association's revenues are obtained from two Arizona electric utilities in accordance with a FERC tariff. These utilities are subject to both State and Federally imposed regulation. It is possible that these utilities could be affected by events, including regulatory change, the impact of which would have a materially negative impact on the future revenues of the Association.

Clinton R. Wasser, CPA, P.C.

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To the Board of Directors
Arizona Independent Scheduling Administrator Association
Phoenix, AZ

I have compiled the accompanying statement of financial position of Arizona Independent Scheduling Administrator Association (a nonprofit organization) as of December 31, 2003, and the related statements of activities – actual and budget and cash flows for the quarter and twelve months then ended in accordance with Statements on Standards for Accounting and Review Services issued by the American Institute of Certified Public Accountants. The budgeted information included in the statements of activities – actual and budget is presented for supplementary analysis purposes only.

A compilation is limited to presenting in the form of financial statements information that is the representation of management. I have not audited or reviewed the accompanying financial statements and, accordingly, do not express an opinion or any other form of assurance on them. In addition, the budgeted information included in the statements of activities – actual and budget has not been audited or reviewed by me, and, accordingly, I do not express an opinion or any other form of assurance on it.



Clinton R. Wasser, CPA, P.C.

January 30, 2004